



# GABRIELA MONTEIRO

## Partner

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## PRACTICE AREAS

- Antitrust Matters
- Regulatory Law
- Litigation

## LANGUAGES

- Portuguese
- English
- German

## BIOGRAPHY

Gabriela Monteiro joined Licks Attorney's São Paulo office as an attorney at law in 2021 and became a partner in 2025.

Prior to joining Licks Attorneys, Ms. Monteiro worked for many years at a large law firm based in Rio de Janeiro, specializing in administrative and regulatory law (litigation and advisory), competition law, antitrust law, and compliance. She also worked at a boutique firm specializing in constitutional, administrative, and regulatory law. Throughout this period, Ms. Monteiro gained experience advising clients on a variety of matters across sectors, such as pharmaceuticals and tobacco, among other regulated sectors (gambling, airports, basic sanitation, among others).

Gabriela Monteiro focuses on providing legal advice to clients regarding litigation involving strategic and complex disputes, administrative proceedings, and regulatory consulting, primarily in the life sciences and agricultural industries (agrochemicals, bioinputs, etc.), among others subject to health regulations. She also advises clients on drafting and negotiating complex contracts within these industries and sectors.

Ms. Monteiro has experience representing clients in administrative proceedings, including before the Ministry of Health (MS), Brazil's FDA (ANVISA), the Ministry of Agriculture and Livestock (MAPA), the Brazilian Institute of Environment and Renewable Natural Resources (IBAMA), the Brazilian Antitrust Agency (CADE), and Federal Accounting Courts, among other agencies and entities.

Specifically regarding antitrust, Ms. Monteiro represents clients in general proceedings before CADE, including investigations into anticompetitive conduct and mergers. In the field of compliance, she has expertise in conducting internal investigations in companies and developing corporate integrity programs.

## PROFESSIONAL HIGHLIGHTS

- Análise Advocacia Mulher – Compliance, Concessions (2020);
- Getulio Vargas Foundation – Miranda Rosa Quality Award in recognition of the excellence of the graduation final paper (2013);
- Getulio Vargas Foundation – Best academic performance awards(2008.1,2009.2, 2010.1, 2011.1, 2011.2, 2012.1).

## AFFILIATIONS

- Brazilian Bar Association – Rio de Janeiro Section (OAB/RJ).

## EDUCATION

- Graduate course on Food & Drug Law, University of São Paulo – USP (ongoing);
- Master’s degree in Regulatory Law, Fundação Getulio Vargas - Rio de Janeiro (FGV-Rio), 2018;
- Specialization degree in Civil Procedural Law, Pontifícia Universidade Católica do Rio de Janeiro (PUC-RIO), 2015;
- Bachelor of Law, Fundação Getulio Vargas - Rio de Janeiro (FGV-Rio), 2012.

## PUBLICATIONS

- [The Right to in-kind compensation due to unjustified administrative delay: An approach to state civil liability on patent granting administrative proceeding](#), Lexology, 2026;
- [Judiciário e demandas de fornecimento de terapias CAR-T](#), JOTA, 2025;
- [Judicialization of CAR-T Therapies: The Crucial Role of the Judiciary in Access to Healthcare](#), Lexology, 2025;
- [Nova Lei dos Bioinsumos estabelece marco regulatório e promete destravar investimentos no setor](#), Broto Notícias, 2025;
- [Judicialização de terapias CAR-T: papel do Judiciário no acesso à saúde](#), Conjur, 2025;
- [Contratação direta pelo Poder Público: Quais cautelas podem ser adotadas por particulares](#), JOTA, 2020;
- [Does The Brazilian Antitrust Authority Investigate Conducts Carried Abroad? In: Conducts Enforcement in Brazil – FAQ](#). Instituto Brasileiro de Estudos de Concorrência, Consumo e Comércio Internacional, 2019;
- [Quando big data é uma variável competitiva em mercados digitais e deve ser considerada na análise concorrencial? Economic Analysis of Law Review](#), 2018;
- [Big data e concorrência: fases de atuação do regulador antitruste americano e europeu](#). Direito Público, 2018;
- [How Can Third Parties Participate in and Contribute to Merger Review Cases? In: Merger Control In Brazil: Frequently Asked Questions](#). Instituto Brasileiro de Estudos de Concorrência, Consumo e Comércio Internacional, 2018.
- [A Lei de Lavagem de Dinheiro e o Compliance no Brasil. 20 Anos-Lei dos Crimes de “Lavagem” de Dinheiro – N. 9.613, de 1998](#), Editora Roncarati 2018;
- [Overview of the Interplay Between Cade and the Prosecution Office in the Fight Against Cartels in Brazil. In: Brazilian Antitrust Law \(Law N.o 12,529/11\): 5 years](#). Instituto Brasileiro de Estudos de Concorrência, Consumo e Comércio Internacional, 2018;

- A participação do Ministério Público no Acordo de Leniência firmado com o CADE. In: Reflexos Penais da Regulação. FGV DIREITO RIO, 2016;
- O Novo CPC Entrou em Vigor. E Agora? Considerações Iniciais sobre a Aplicação Subsidiária e Supletiva do CPC/2015 ao Processo Antitruste Sancionador. Revista de Defesa da Concorrência, 2016;
- A Atividade Consensual da Administração Pública e as Soluções Consensuais na Defesa da Concorrência. In: Transformações do direito administrativo: Consequencialismo e estratégias regulatórias, FGV DIREITO RIO, 2016;
- Main Aspects and Updates on the Brazilian AntiCorruption Act. Revue Internationale De La Compliance ET De L'Éthique Des Affaires – Supplément à La Semaine Juridique Entreprise Et Affaires, 2014;
- O novo sistema de análise prévia dos atos de concentração e a questão do gunjumping: traçando parâmetros para as empresas. In: Coleção Jovem Jurista, Escola de Direito FGV Direito Rio, 2013.