



SARAH LUCAS

Attorney at Law

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PRACTICE AREAS

- Government Contracts & Public Procurements
- Regulatory Law

LANGUAGES

- Portuguese
- English

BIOGRAPHY

Sarah Ladeira Lucas has been an attorney at law with Licks Attorneys' São Paulo office since 2022. Mrs. Lucas' practice has focused on public tenders, administrative contracts, public works, partnerships between private corporations and state-owned companies, privatization, and disputes arising therefrom, both in Courts and on the administrative level. Mrs. Lucas has extensive experience in modeling concessions and public-private partnerships (PPP) projects and assisting clients on regulatory issues related to roadways, airports, ports and railroads, basic sanitation, telecommunications, among other sectors.

REPRESENTATIVE CASES

- Represented a Multinational company in the latest federal public tender for Airport Concessions. The bidding was a successful case for the company;
- Represented a Multinational company of the gas & oil sector in recent fuel Port leases for the Federal Government;
- Assisted a Multinational company in a private transaction related to the 5G public tender.

AFFILIATIONS

- Brazilian Bar Association –São Paulo (OAB/SP).

EDUCATION

- Master of Laws (LL.M), Constitutional Law, Pontifical Catholic University of São Paulo – PUC-SP (2018);
- Bachelor of Laws (LL.B), Pontifical Catholic University of São Paulo – PUC-SP (2015).

PUBLICATIONS

- [Closing the gap: Brazil maps legislative pathways to compensate for patent delays](#), Managing IP, 2026;
- [IBAMA e agroquímicos: TCU abre auditoria e irá analisar gargalo regulatório](#), Migalhas, 2026;
- [The right to in-kind compensation arising from unjustified administrative delay: an analysis of the state's civil liability in the handling of administrative patent grant proceedings](#), Migalhas, 2026;
- [The Right to in-kind compensation due to unjustified administrative delay: An approach to state civil liability on patent granting administrative proceeding](#), Lexology, 2026.