



MELISSA CAMBUHY

Partner

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PRACTICE AREAS

- Compliance
- Contractual Relationships and Partnerships
- Corporate Advisory
- Crisis Management
- Government Affairs & Advocacy
- Tech Law and Emerging Business Models

LANGUAGES

- Portuguese
- English
- Spanish
- Chinese

BIOGRAPHY

Melissa Cambuhy joined Licks Attorneys as a partner in 2026, and is responsible for our office in Shenzhen, China. Her practice focuses on international business development, China-Brazil relations, international cooperation, and strategic advisory matters involving Chinese and Latin American stakeholders. Ms. Cambuhy advises clients on cross-border business opportunities, institutional engagement, and the legal, regulatory, and commercial frameworks governing operations in China and other emerging markets.

Ms. Cambuhy has extensive experience in Chinese political economy, international political economy, and international cooperation initiatives. Prior to joining Licks Attorneys, Ms. Cambuhy coordinated institutional relations for the Latin American regional office of one of China's largest state-owned media groups, leading negotiations and overseeing the implementation of cooperation agreements involving Brazilian and Chinese public and private sector entities.

Throughout her career, Ms. Cambuhy has worked closely with government agencies, corporations, industry associations, academic institutions, and innovation ecosystems in Brazil and China. Ms. Cambuhy's experience includes developing strategic partnerships, market-entry initiatives, providing institutional representation, and structuring international cooperation projects across sectors such as technology, media, trade, culture, and sustainable development.

Drawing on her extensive experience in both Brazil and China, Ms. Cambuhy assists clients in navigating complex cross-border environments, fostering long-term strategic relationships, and engaging effectively with key public and private sectors stakeholders.

AFFILIATIONS

- Brazilian Bar Association – São Paulo (OAB/SP);
- President – Institute BRICS+ for Cultural and Economic Integration, an independent think tank headquartered in Brazil with activities across Latin America, Africa, and Eurasia.

EDUCATION

- Doctoral Candidate, International Relations, Graduate Program in International Relations, Rio de Janeiro State University – UERJ;
- Visiting Researcher, Institute of Latin American Studies, Chinese Academy of Social Sciences – CASS, Beijing, China;
- Master’s Degree (M.Sc.), Political and Economic Law, Mackenzie Presbyterian University – UPM (2020);
- Bachelor of Laws (LL.B.), with Special Qualification in Law and Development, Mackenzie Presbyterian University – UPM (2017).

PROFESSIONAL HIGHLIGHTS

- Speaker, Press Conference on the 15th Five-Year Plan, organized by the Consulate General of the People’s Republic of China in São Paulo and the Institute for Cultural Exchange and Economic Development of BRICS+ (iBRICS+), São Paulo, Brazil (2026);
- Speaker, iBRICS+ Engagement Award Ceremony, organized by the Legislative Assembly of the State of São Paulo (ALESP), the Center for Subnational Diplomacy, and the Institute for Cultural Exchange and Economic Development of BRICS+ (iBRICS+), São Paulo, Brazil (2026);
- Speaker, China-Brazil Ecological Dialogue for a Sustainable Planet, organized by the Consulate General of the People’s Republic of China in São Paulo and the Institute for Cultural Exchange and Economic Development of BRICS+ (iBRICS+), São Paulo, Brazil (2025);
- Keynote Speaker, Belt and Road Forum for International Think Tank Cooperation, organized by the Belt and Road Studies Network (BRSN) and Xinhua Institute, Nanjing, China (2025);
- Keynote Speaker, Solemn Session Honoring the 80th Anniversary of the Victory in the Chinese People’s War of Resistance against Japanese Aggression and the World Anti-Fascist War, organized by the Legislative Assembly of the State of São Paulo (ALESP), São Paulo, Brazil (2025);
- Speaker, Hong Ting Forum Rio de Janeiro: Dialogue China and Brazil Development Paths to Modernization, organized by Xinhua Institute, the Institute of Party History and Literature of the CPC Central Committee, and the Institute for Cultural Exchange and Economic Development of BRICS+ (iBRICS+), Rio de Janeiro, Brazil (2025);
- Speaker, II Congreso de Sinólogos Latinoamericanos – Sub-Forum 5: “Casos y experiencias de innovación sinérgica para el desarrollo compartido entre China y América Latina”, organized by the Consejo Sinolatinoamericano and the World Sinology Center of Beijing Language and Culture University (BLCU), Chile (2025);
- Speaker, BRICS Seminar on Governance & Cultural Exchange Forum, organized by the Publicity Department of the CPC Central Committee, the Ministry of Foreign Affairs of Brazil, the Brazilian Institute of Geography and Statistics (IBGE), the Academy of Contemporary China and World Studies, the CIGC Center for Europe and Asia, the Institute of World Economics and Politics of the Chinese Academy of Social Sciences (CASS), and Instituto Lula, Rio de Janeiro, Brazil (2025);

- Speaker, 2024 Annual Conference of China Society of Emerging Economies and 2024 Emerging Economies Forum, organized by Guangzhou College of Technology and Business (GZCTB), the School of Economics of Guangdong University of Technology, and the China Society of Emerging Economies, Guangzhou, China (2024);
- Speaker, VIII BRICS Conference at the University of São Paulo (USP), presenting the paper “Reform of Multilateral Institutions”, University of São Paulo (USP), São Paulo, Brazil (2024);
- Speaker, “Decoding China” International Symposium on Dialogue among Civilizations, organized by China Ethnic News, the Academy of Contemporary China and World Studies, and the China International Public Relations Association, Beijing, China (2024);
- Speaker, BRICS Seminar on Governance & Cultural Exchange Forum, organized by the Publicity Department of the CPC Jiangsu Provincial Committee, the Foreign Affairs Office of the Jiangsu Provincial People’s Government, the Academy of Contemporary China and World Studies, the CIGC Center for Europe and Asia (China Pictorial Publications), and the Yangzhou Municipal People’s Government, Yangzhou, China (2023).

PUBLICATIONS

- [CAMBUHY, Melissa. China vai investir pesado para dominar a IA quântica](#). Revista Brasil-China, Valor Econômico, [s. l.], 30 abr. 2026;
- [CAMBUHY, Melissa. Americanismo neoliberal em transe: China ultrapassa os EUA em aprovação global de liderança](#). Le Monde Diplomatique Brasil, [s. l.], 13 abr. 2026;
- CAMBUHY, Melissa. 15º Plano Quinquenal e a Construção de uma “Comunidade de Futuro Compartilhado Brasil China por um Mundo mais Justo e um Planeta mais Sustentável”. In: Iniciar uma Nova Jornada, Construir um Novo Plano: O 15º Plano Quinquenal. São Paulo: Consulado Geral da República Popular da China em São Paulo; Instituto BRICS+, mar. 2026;
- [CAMBUHY, Melissa. Confucionismo e pragmatismo norteiam o direito chinês](#). Summit Valor Brazil-China 2025, Valor Econômico, [s. l.], 9 maio 2025;
- [CAMBUHY, Melissa; SCLIAR, Luan. Pródromos da Multipolaridade: sociedade civil na dinamização da política externa](#). Revista Terracota, Brasília, v. 3, n. 3, set. 2025;
- [CAMBUHY, Melissa. Construindo um futuro sustentável pelo diálogo ecológico sino-brasileiro](#). In: [DIÁLOGO ECOLÓGICO BRASIL-CHINA PARA UM PLANETA SUSTENTÁVEL](#). São Paulo: Consulado Geral da República Popular da China em São Paulo; Instituto Tricontinental de Pesquisa Social; Instituto BRICS+, 2025;
- [VALDETARO, Gabriel Nascimento Damianik; CAMBUHY, Melissa; ZHANG, Changnian. A tradição e a modernidade: a influência da cultura chinesa na diplomacia e nas relações Brasil-China](#). Entre-Lugar, Dourados, v. 15, n. 30, p. 290-311, 2024;
- [CAMBUHY, Melissa. Sobre o Brasil, a Ásia e o mundo: notas para cooperação Brasil-China e a reconstrução nacional brasileira](#). In: [CHINA E BRASIL: 50 anos de amizade e parceria](#). Embaixada da República Popular da China no Brasil, 2024;
- [BOA NOVA, Vitor Vieira Fonseca; JABBOUR, Elias Marco Khalil; CAMBUHY, Melissa Caroline. A nova economia do projetamento como estágio superior de intervenção do Estado chinês no território](#). Geosul, Florianópolis, v. 38, n. 87, p. 69-93, maio/ago. 2023;
- CAMBUHY, Melissa (org.). New Journey of China-Brazil Cooperation: Promoting High-Quality Development and Modernization in Both Countries. São Paulo: Instituto Lula, Academy of Contemporary China and World Studies (ACCWS), 2022;
- CAMBUHY, Melissa (org.). Dossiê Relações Brasil-China. Revista de Ciências Humanas, Viçosa, v. 22, n. 1, 2022. Disponível em: <https://periodicos.ufv.br/RCH/issue/view/483>.

- [CAMBUHY, Melissa. China Xiaokang: desenvolvimento nacional e regulação do trabalho para uma nova era. Embaixada da República Popular da China no Brasil, Brasília, 2021. Revista China Hoje;](#)
- [CAMBUHY, Melissa; SIQUEIRA NETO, José Francisco. Planejamento, inovação e consumo construindo a “sociedade harmoniosa” chinesa. Geosul, Florianópolis, v. 35, n. 77, p. 270-293, 7 dez. 2020;](#)
- [CAMBUHY, Melissa. China: êxito na retomada econômica e na luta contra a extrema pobreza. Le Monde Diplomatique Brasil, \[s. l.\], 26 nov. 2020;](#)